# Scheduling a Rescue 

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## Canqueue 2019, Toronto

## Outline

# (1) Introduction 

(2) Additive Analysis
(3) Simple Example
(4) Multiplicative Analysis
(5) Numerical Example

## Problem Description

In June and July of 2018, a group of thirteen persons on a soccer team was trapped in flooded caves in Thailand. One statement that appeared in the media stated that rescuers chose to take the strongest boys first. This was argued to give the best chance of survival. Later statements said that the weaker boys actually were removed first.

## Problem Description

From wikipedia, "For the first part of the extraction, eighteen rescue divers consisting of thirteen international cave divers and five Thai Navy SEALs were sent into the caves to retrieve the boys, with one diver to accompany each boy on the dive out. There were conflicting reports that the boys were rescued with the weakest first or strongest first. In fact, the order was which boy volunteered first."

## Problem Description

In the end, all thirteen people were rescued.

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We consider different models and criteria for which removing the stronger persons first may or may not be the best strategy. The models to be presented do not fit precisely into standard queueing or perishable inventory or survival analysis type models, and the objective here is different than in other settings.

## Symbols



## Symbols

| Symbol | Definition |
| :---: | :---: |
| n | number of items |
| i | Tabēl ōf añ ìtēm āccōrding to it its order of being processed |
| ${ }^{-} \bar{P}_{0}(\bar{i})$ | initial probability of succeess for $\bar{i}$-th iteem |
| - | the times of start of processing for the $i$-th item |
| $\bar{T}_{i}$ |  processing time starts ( $T_{i}=t_{i+1}-t_{i}$ ) |
|  | $=1$ if item $\bar{i}$ is successsfully processed, 0 else |
|  |  |

We consider those $n$ items to be processed one at a time, and assume $T_{i}=T$ for all $i$.
For the Thailand situation, we have $n=13$.

## Measures of Success

- The expected number of successfully processed items (expected number of rescued people).
- The probability that all items are successfully processed (probability that all people are rescued).


## Analysis Outline

- Constant Probabilities $P_{0}(k)$
- Variable Probabilities $P_{1}\left(t_{k}\right)$
- Additive Decrease

$$
P_{1}\left(t_{k}\right)=P_{0}(k)+f\left(t_{k}\right)
$$

- Multiplicative Decrease

$$
P_{1}\left(t_{k}\right)=P_{0}(k) \cdot f\left(t_{k}\right)
$$

## Theorem

For the generalized binomial model, both $E(Y)$ and $P$ (all successes) are constant regardless of the order in which items occur.

## Constant Probabilities

## Theorem

For the generalized binomial model, both $E(Y)$ and $P$ (all successes) are constant regardless of the order in which items occur.

## Proof.

Note that $E\left(X_{i}\right)=1 p_{i}+0\left(1-p_{i}\right)=p_{i}$.

$$
\begin{aligned}
& E(Y)=\sum_{i=1}^{n} E\left(X_{i}\right)=\sum_{i=1}^{n} p_{i} \\
& P(\text { all successes })=\prod_{i=1}^{n} p_{i}
\end{aligned}
$$

Since the expressions for $E(Y)$ and $P$ (all successes) do not change when we change the order in which the items are processed, the result follows.

## Variable Probabilities

Assume that as time goes by, the probabilities change from $P_{0}$ to $P_{1}$, where $P_{1}\left(t_{k}\right)$ is the probability of success of processing the $k$-th item.

$$
\begin{gathered}
E(\text { number of successes })=\sum_{i=1}^{n} E\left(X_{i}\right)=\sum_{k=1}^{n} P_{1}\left(t_{k}\right) \\
P(\text { all successes })=\prod_{i=1}^{n} P_{1}\left(t_{k}\right)
\end{gathered}
$$

## Variable Probabilities

Additive Decrease
Introduction

With constant interval $T$, the ordered processing start times for the items are $\vec{v}=(0, T, 2 T, \ldots,(n-1) T)=\left(t_{1}, t_{2}, \ldots, t_{n}\right)$.

According to additive method, $P_{1}\left(t_{k}\right)=P_{0}(k)+f\left(t_{k}\right)$ where $f\left(t_{k}\right)<0$.

## Variable Probabilities

Additive Decrease

## Theorem

$$
\text { If } P_{0}(i)+f\left(t_{i}\right)>0, \forall i, k \text {, then }
$$

$$
\begin{aligned}
& E(\# \text { successes })=\sum_{i=1}^{n} P_{1}\left(t_{i}\right) \\
&=\sum_{i=1}^{n}\left(P_{0}(i)+f\left(t_{i}\right)\right) \\
&=\sum_{i=1}^{n} P_{0}(i)+\sum_{i=1}^{n} f((i-1) T) \\
&\left.\begin{array}{rl}
P(\text { all successes }) & =\prod_{i=1}^{n} P(i-t h ~ i t e m ~ i s ~ s u c c e s s ~
\end{array}\right) \\
&=\prod_{i=1}^{n}\left(P_{0}(i)+f((i-1) T)\right)
\end{aligned}
$$

## Variable Probabilities

Additive Decrease

According to the arithmetic/geometric mean inequality, with $\sum_{i=1}^{n} P_{1}\left(t_{i}\right)$ fixed, the product of $n$ terms would be larger when terms are close(r) to each other.

That is to say, the probability that all items succeed depends on the order of service while the expected number of successes does not. In this case, it is better to attend to the weaker items first.

Introduction
Additive Analysis

## Variable Probabilities

Additive Decrease

The former result would change if the assumption $P_{0}(i)+f\left(t_{i}\right)>0$ does not hold.

## Variable Probabilities

## Additive Decrease

The former result would change if the assumption $P_{0}(i)+f\left(t_{i}\right)>0$ does not hold.

Theorem
If for some $i$ we have $P_{0}(i)+f\left(t_{i}\right) \leq 0$, then

$$
\begin{gathered}
E(\# \text { successes })=\sum_{i=1}^{n} P_{1}\left(t_{i}\right)=\sum_{i=1}^{n}\left(P_{0}(i)+f\left(t_{i}\right)\right)^{+} \\
P(\text { all successes })=\prod_{i=1}^{n} P_{1}\left(t_{i}\right)=\prod_{i=1}^{n}\left(P_{0}(i)+f\left(t_{i}\right)\right)^{+}=0
\end{gathered}
$$

## Variable Probabilities

The expected number of successes could be written as

$$
\begin{aligned}
E(\# \text { successes }) & =\sum_{i=1}^{n} P_{1}\left(t_{i}\right) \\
& =\sum_{i=1}^{n}\left(P_{0}(i)+f\left(t_{i}\right)\right)-\sum_{P_{0}(i)+f\left(t_{i}\right)<0}\left(P_{0}(i)+f\left(t_{i}\right)\right) \\
& =\sum_{i=1}^{n}\left(P_{0}(i)+f\left(t_{i}\right)\right)+\sum_{P_{0}(i)<-f\left(t_{i}\right)}\left|P_{0}(i)+f\left(t_{i}\right)\right|
\end{aligned}
$$

If $\frac{\mathrm{d}}{\mathrm{d} t} f(t)<0$, then items with bigger $P_{0}$ should be processed earlier, so that the number of terms s.t. $P_{0}(i)<-f\left(t_{i}\right)$ and values of those terms will all increase, which would lead to a higher expected number of successes. In this case, it is better to attend to the stronger items first, assuming that the expected number is more important than P (all Successes).

## Simple Example

$$
\begin{aligned}
& P_{0}=(.9, .8, .7) . t=(0,1,2) . f(t)=-.1 * t=(0,-.1,-.2) \\
& \text { Then } P_{1}=P_{0}-f(t)=(.9-0, .8-.1, .7-.2)=(.9, .7, .5) \\
& E(\# \text { successes })=.7 . P(\text { allsuccess })=.9 * .7 * .5=.315 \\
& === \\
& P_{0}=(.7, .8, .9) . t=(0,1,2) . f(t)=-.1 * t=(0,-.1,-.2) \\
& \text { Then } P_{1}=(.7-0, .8-.1, .9-.2)=(.7, .7, .7) \\
& E(\# \text { successes })=.7 . P(\text { allsuccess })=.7 * .7 * .7=.343 \\
& \text { Choose weaker items first. }
\end{aligned}
$$

## Simple Example

$$
\begin{aligned}
& P_{0}=(.9, .1) . t=(0,1) . f(t)=-.2 * t=(0,-.2) \\
& \text { Then } P_{1}=P_{0}-f(t)=(.9-0, .1 .-.2)=(.9,-.1) \leftarrow(.9,0) \\
& E(\# \text { successes })=.45 . P(\text { allsuccess })=0 \\
& === \\
& P_{0}=(.1, .9) . t=(0,1) . f(t)=-.2 * t=(0,-.2) \\
& \text { Then } P_{1}=(.1, .9-.2)=(.1, .7) \\
& E(\# \text { successes })=.4 . P(\text { allsuccess })=.1 * .7=.07 \\
& \text { Choose stronger items first to maximize total expected success. }
\end{aligned}
$$

## Variable Probabilities

Multiplicative Decrease

According to multiplicative method,

$$
P_{1}\left(t_{k}\right)=P_{0}(k) \cdot f\left(t_{k}\right)
$$

where $f\left(t_{k}\right) \in(0,1)$.

## Variable Probabilities

## Multiplicative Decrease

## Theorem

With multiplicative decrease, there are

$$
\begin{aligned}
E(\# \text { successes }) & =\sum_{i=1}^{n} P_{1}\left(t_{i}\right)=\sum_{i=1}^{n}\left(P_{0}(i) \cdot f\left(t_{i}\right)\right) \\
P(\text { all successes }) & =\prod_{i=1}^{n} P_{1}\left(t_{i}\right)=\prod_{i=1}^{n}\left(P_{0}(i) \cdot f\left(t_{i}\right)\right) \\
& =\prod_{i=1}^{n} P_{0}(i) \cdot \prod_{i=1}^{n} f\left(t_{i}\right)
\end{aligned}
$$

## Corollary

$E$ (\#successes) is maximized if higher prob. of success items are processed first.
$P($ all successes $)$ is independent of the order of service.

## Numerical Example

The Thailand rescue serves as a numerical example of the model we have built.

Considering people who were trapped in the cave would get weaker over time, we set $\frac{\mathrm{d}}{\mathrm{d} t} f(t)<0$ for both additive and multiplicative situation.

## Numerical Example

Probabilities with additive decrease

For example, set $T=1$ and choose $f(t)=-0.06 t$ for additive decrease, generate 13 random values uniformly on $(0.5,1)$ to represent the probabilities $P_{0}(j)$ of success for person $j$ at time 0 .

As $t_{k}=\sum_{i=1}^{k-1} T=k-1$,
we have $P_{1}\left(t_{k}\right)=\left(P_{0}(k)-0.06(k-1)\right)^{+}, k=1,2, \ldots, 13$.

## Numerical Example

Probabilities with additive decrease
The probabilities are presented in a matrix shown below, where the square at $j$-th row and $j$-th column corresponds to the $j$-th person's probability of survival if he is saved at the $i$-th stage. The bigger the square is and the darker its color, the bigger the probability.


Figure 1: Prob that customer $j$ survives if served at stage $i$

## Numerical Example

Probabilities with additive decrease

Set $P_{0}=(0.5337,0.5897,0.6306,0.6336,0.6916,0.7068$, $0.7229,0.7593,0.7649,0.8395,0.9046,0.9339,0.9733)$, the expected number of survivors and the probability that all those trapped survive are shown in table 1.

Table 1: $E$ (\#survivors) and $P$ (all survive)

|  | Stronger First | Weaker First |
| :---: | :---: | :---: |
| $E$ (\#survivors) | 5.2612 | 5.0046 |
| $P$ (all survive) | 0 | $2.6720 \times 10^{-6}$ |

## Numerical Example

## Probabilities with multiplicative decrease

Choose $f(t)=0.95^{t}$ for this condition. With the same vector $P_{0}$, the expected number of survivors and the probability that all those trapped survive are shown in table 2.

Table 2: $E$ (\#survivors) and $P$ (all survive)

|  | Stronger First | Weaker First |
| :---: | :---: | :---: |
| $E$ (\#survivors) | 7.4918 | 7.0136 |
| $P$ (all survive) | 0.0003 | 0.0003 |

## Summary Table

|  |  | MaxExp WeakFirst StrFirst |  | MaxP(ALL) <br> WeakFirst StrFirst |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Add | All large p | Tie | Tie | Win | Lose |
| Decr | Some small $p$ | Lose | Win | Win | Lose |
| Mult Decr | All p | Lose | Win | Tie | Tie |
| Add | Some large p | Lose | Win | Lose | Win |
| Incr | No large p | Tie | Tie | Lose | Win |
| Mult | Some large p | Lose | Win | Lose | Win |
| Incr | No large p | Win | Lose | Tie | Tie |

## The End

Thank you for your attention!

